



**CAPITAL INVESTMENTS
BY LINE MINISTRIES
IN MUNICIPAL COMPETENCIES
FOR THE PERIOD 2011 - 2017**

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March, 2019

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Executive summary

Municipalities in Kosovo receive annual general government grants for capital investments. In addition, municipalities also benefit capital projects invested by the line ministries. These investments fall under the fields of municipal competencies but are funded by the respective line ministries.

Based on the Kosovo Treasury data, for the period between 2011 and 2017, our estimation is that the line ministries have implemented around 930 various capital projects, falling under the local government competencies. The total value of these investments on average was €311 mil or €44.47 mil per year.¹ The largest investor was the Ministry of Infrastructure and Transportation (MIT) with €148 mil or 47% of the total value invested, followed by Ministry of Education Science and Technology (MESP) with 70 mil EUR or 22%, and Ministry of Culture, Youth and Sport (MCYS) with €28 mil or 9% of the total.

The largest municipal beneficiary of the investments made by line ministries was the municipality of Skenderaj/Srbica which received €43 mil or 13.9% of the total value invested in municipal competencies, followed by the municipality of Prishtinë/Priština with €21.7 mil or 6.9% and the municipality of Pejë/Peć with €20.8 mil or 6.7% of the total. In terms of investments per capita, the largest beneficiary was the municipality of Skenderaj/Srbica with €822 per capita, followed by the municipality of Shtime/Štimlje with €385.5 per capita and the municipality of Hani i Elezit/Elez Han with €363.3 per capita.

Currently, there are no formal laws or government instructions on implementation of capital projects by line ministries in the municipal competencies. Thus, it is not clear if the current legal framework allows or restricts line ministries to implement such capital projects from their own budget.

As part of our study, we have visited four line ministries which implemented capital projects in municipal competencies. The findings show that three of the ministries did not have internal regulation or guideline on the decision-making process and the selection criteria for funding capital projects for municipal beneficiaries. In practice, those ministries followed informal procedures whereby municipalities submitted written requests at the ministry for funding a certain project. The request and justification of the project were analyzed by the department in charge of the respective area and then by the minister's cabinet which assessed the options, priorities and made the final decision on the projects to be funded. Procurement activities were run by the line ministries. In the case of the ministry of infrastructure, procurement of the projects under €500,000 was conducted by the municipal beneficiary.

Furthermore, depending on nature and scope of the project, a contract manager was appointed either by the ministry or municipal beneficiary. Project implementation was supervised by the ministry's staff. Contractors' invoices were paid by the ministry which accepted final product delivery and then transferred it to the municipal beneficiary.

In the absence of formal procedures, investment decisions taken by the line ministries create risks for disproportionate and uneven investments throughout Kosovo municipalities.

¹ In calculating the total number of projects invested by the line ministries in the municipal competencies, we have followed a conservative approach. This means that we have excluded all those capital projects from ministries for which we did not have a high-level assurance that they belonged solely to municipal competencies.

1. SCOPE OF WORK, METHODOLOGY, AND APPROACH

The study focused on capital projects invested by line ministries in municipalities in the areas under the municipal competencies.

The objective of the study was to determine how line ministries decide on these investments and provide recommendations on improving the overall process. To achieve the objective, we analyzed and reviewed:

- i. Capital projects invested by line ministries in municipal competencies for the period 2011-2017; and
- ii. The decision-making procedures for awarding and disbursing funds for capital investment by the line ministers in municipal competencies.

To determine the total amount of capital investments we have analyzed:

- Kosovo laws on budget to identify the number of funds at the disposal of line ministries for capital investments in municipal competencies,
- Kosovo treasury data from Kosovo Financial Management Information System (KFMS) to identify the total amounts that each line ministry invested in municipal competencies, in particular:
 - the value of capital projects invested for each year for the period 2011 - 2017
 - the value of capital projects invested by each line ministry, and
 - the value of capital projects invested in each municipality, in total and per capita,
- The data and report produced by the Ministry of Local Government Administration (MLGA) on “The Analysis of Capital investments on the Municipalities for 2011 - 2016”.

To determine how ministries make decisions on capital investments, we have:

- Analyzed Kosovo’s legal framework to determine if there are existing procedures that allow line ministries to invest in municipal competencies,
- Held interviews in the MLGA, MIT, Ministry of Health (MH) and Ministry of Environment and Spatial Planning (MESP) regarding their decision-making process on investments in municipal competencies, in particular:
 - Were there criteria? Who assessed the options? Who decided on them?
 - Who managed the contract? Who monitored the projects? Who made payments?

To ensure project coordination and align it with stakeholder’s needs and expectations, we have:

- Met with the budget department within the Ministry of Finance (MF)

2. CAPITAL INVESTMENTS BY LINE MINISTRIES IN MUNICIPAL COMPETENCIES

Municipal finances for capital investments come from various sources, mainly government grants, own source revenues, donor grants and some other smaller value sources. In addition, Kosovo municipalities receive funds from different line ministries for capital projects falling under the municipal competencies.

Over the period 2011 - 2017, the total budgets of the line ministries for capital investments in the field of municipal competencies were in the amount of €408,757,722. For the same period, line ministries have spent €311,374,427 or 76% of the budgeted amounts - see the figure below.

This amount was used to fund more than 930 various capital projects in different fields of municipal competencies. Thus, line ministries spent around €44.47 mil each year on average.

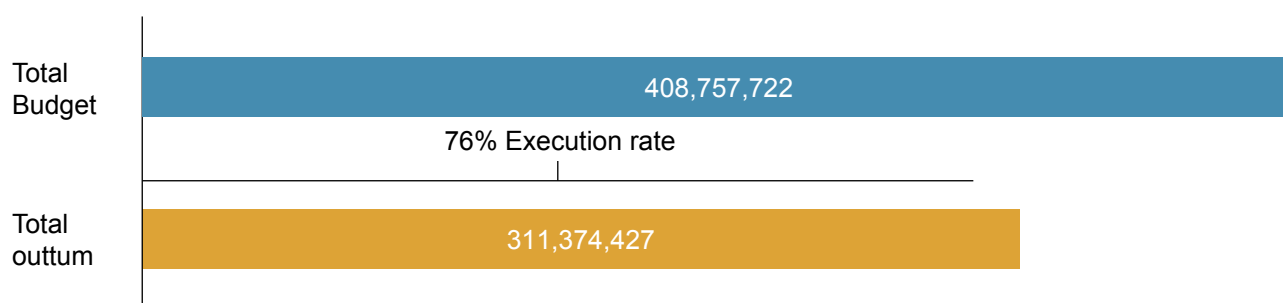


Figure 1. Total capital investments by line ministries in municipal competencies for 2011 - 2017

Over the period of 2011 - 2017, 12 line ministries spent €311 mil or 12.73% of their total capital budgets for investments falling under the municipal competencies.



Figure 2. Capital investments by 12 line ministries in municipal competencies for the period 2011 - 2017

Those investments were made in addition to capital investments funded through general grants for municipalities which for the seven-year period were €524,184,842. Along these funds, municipalities also used €5,528,271 of capital grants from European Union (EU) and €4,399,000 from the Swiss Development Cooperation (SDC), Decentralization and Municipal Support (DEMOS) project, as performance grant which was launched in 2015. Thus, for the period 2011 - 2017, out these four funding sources, municipalities made capital investments in the total amount of €845,486,540. During this period there were no capital investments in municipalities funded by loans.

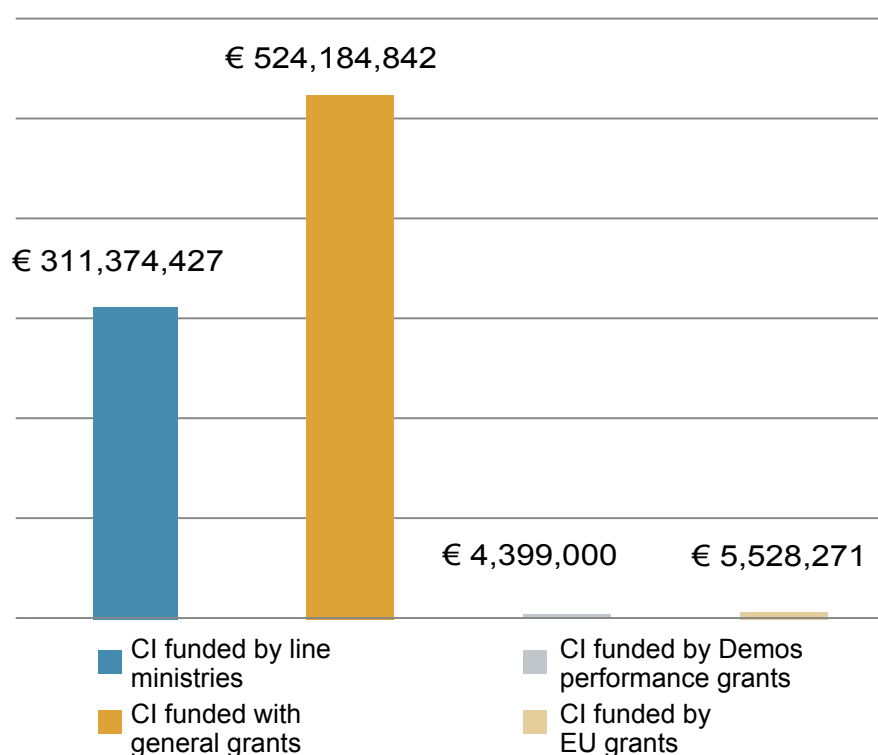


Figure 3. Main budgetary sources of capital investments in municipalities for the period 2011 - 2017

As shown in the table 1, for 2011 – 2017 investments by line ministries in municipal competencies made up 37% of the overall capital projects invested in the Kosovo municipalities using four budgetary sources. Annex 6 gives detailed analyses of the budgetary sources of investments broken down by municipalities.

Table 1: Capital investments (CI) in municipalities divided by funding sources for 2011 - 2017

CI by ministries in municipal competencies		CI in general grant for municipalities		CI through SDC DEMOS performance grant		CI funded by European Union Grants		Total CI in municipalities
In €000,	% of total	In €000	% of total	In €000	% of total	In €000	% of total	In €000
311,374	36.8	524,184	62.0	4,399	0.52%	5,528	0.65%	845,486

Table 2 below shows that for the seven-year period, CI by line ministries in municipal competencies were 2.8% of the total amount of the Kosovo budget. In 2016 and 2017 these investments as a percentage of the Kosovo budget were a bit lower compared to previous years mainly because they were outpaced by Kosovo budget increase.

Furthermore, CI in municipal competencies were on average as high as 62.7% compared to CI in general grant for municipalities. In 2017 these investments reached 78 percentage points, as the CI by line ministries have increased while CI in general grant have decreased over the years.

While SDC/DEMOS performance grant and EU Grant for CI make of 1.5% and 2% of the total CI in municipalities. Compared to investments in municipal competencies, these grants were 1.4% and 1.77%. DEMOS performance grant for municipalities started in 2015. While in 2012 and 2013 there were no EU grants for CI in municipalities. Annex VI of this report provides disaggregated details of the figures on table 2 for each municipality.

**Table 2: Capital Investments (CI) by line ministries in municipal competencies (MC)
on a comparative basis (2011 - 2017)**

Year	CI by ministries in MC In €000	CI in MC as a % of the Kosovo budget		CI in MC as a % of CI in general grant for municipalities		CI in MC as a % of DEMOS performance grant		CI in MC as a % of EU grant	
		Kosovo Budget [Expenditures] in €000	In %	CI in General Grant In €000	In %	DEMOS Performance Grant in €000	In %	EU grants in €000	In %
2011	40,804	1,400,462	2.9	86,163	47	-	-	0	-
2012	35,636	1,466,457	2.4	78,223	46	-	-	0	-
2013	43,445	1,500,176	2.9	84,159	52	-	-	864	2
2014	51,039	1,498,399	3.4	90,214	57	-	-	155	0.3
2015	44,832	1,315,184	3.4	57,825	78	1,818	4	1,917	4.3
2016	43,201	1,750,675	2.5	60,579	71	988	2.3	2,117	5
2017	52,417	2,001,020	2.6	67,021	78	1,593	3	476	0.9
Total	311,374	10,932,373	2.8	524,184	62.7	4,399	1.41	5,528	1.77

Table 3 shows that for 2011 – 2017 capital investments by line ministries in municipal competencies were on average 75% of the total amount of municipal Own Source Revenues (OSR). Table 3 shows that for 2011 - 2017 capital investments by line ministries in municipal competencies were on average 75% of the total amount of municipal OSRs. In 2017 these investments reached 82% of the OSRs as in that year CI increased while OSRs collected have decreased. Compared to property tax collected (including, debts, interest and fines), such capital investments were 2.3 times higher on average.

Table 3: Capital Investments (CI) by line ministries in municipal competencies compared to overall Municipal Own Source Revenues (OSR) and Property Tax (2011 - 2017)

Year	CI by ministries in municipal competencies	CI in municipal competencies as % of municipal OSR		CI in municipal competencies as a % of Municipal Property Tax	
		Municipal OSR	%	Municipal Property Tax	%
2011	40,803,717	49,762,068.1	82%	14,363,922	284.1%
2012	35,636,371	59,538,267.0	60%	14,584,118	244.4%
2013	43,445,179	55,797,766.2	78%	16,119,339	269.5%
2014	51,039,005	60,698,092.7	84%	20,411,152	250.1%
2015	44,832,206	57,886,316.3	77%	19,795,834	226.5%
2016	43,200,604	69,849,846.2	62%	25,123,331	172.0%
2017	52,417,346	64,276,378.9	82%	22,406,983	233.9%
Total	311,374,427	417,808,735	75%	132,804,680	234.5%

2.1. The largest investors in municipal competencies

For the seven-year period between 2011 and 2017, 12 line ministries have invested in capital projects in municipal competencies. Amongst them, the largest investors were MI with €148 mil or 47% of the total value invested followed by the MEST with €70 mil or 22% and the MCYS with €28 mil or 9% of the total.

Table 4: The largest investors in municipal competencies for 2011-2017

Ministry In €		Budget (000)		Expenditure (000)	
		In %	In €	In %	
1	Ministry of Infrastructure	196,462	48.6	148,434	47.6
2	Ministry of Education, Science and Technology	81,863	20	70,090	22.5
3	Ministry of Culture, Youth and Sport	44,007	10.7	28,198	9
4	Ministry of Local Government Administration	28,806	7	19,922	6.4
5	Ministry of Environment and Spatial Planning	28,179	6.9	17,586	5.6

MI's investments in municipal competencies made up around 9% of its total budget for CI. Next to it, MLGA has used 70% of its capital budget for investments in municipal competencies, MCYS 48%, MEST 43% and so on.

Table 5: Investments in municipal competencies as % of budget per CI for the period 2011 - 2017

Ministry In € (000)		The total budget for CI	Total CI in municipal competencies	CI in municipal competencies as % of the municipal budget for CI
		In € (000)	In %	
1	Infrastructure	1,621,782	148,433	9.15
2	Education, Science and Technology	161,889	70,089	43.29
3	Culture, Youth and Sport	57,916	28,198	48.69
4	Local Government Administration	28,242	19,921	70.54
5	Environment and Spatial Planning	225,842	17,585	7.79

2.2. The largest beneficiaries of capital investments in municipal competencies

For 2011 – 2017, line ministries invested in capital projects in all (38) municipalities in Kosovo, though some individual municipalities benefited more. The municipalities which benefited the most, in euro value, were the municipality of Skenderaj/Srbica which received €43 mil or 13.9% of the total investments made in municipal competencies. It is followed by the municipality of Prishtinë/Priština with €21.7 mil or 6.9% and the municipality of Pejë/Peć with €20.8 mil or 6.7% of the total.

Table 6: The largest beneficiaries of investments in municipal competencies for 2011 - 2017

Municipality In €	Budget (000)		Expenditure (000)	
	In %	In €	In %	
1 Municipality of Skenderaj/Srbica	65,497	16	43,352	13.9
2 Municipality of Prishtinë/Priština	32,543	7.9	21,727	6.9
3 Municipality of Pejë/Peć	22,971	5.6	20,864	6.7
4 Municipality of Gjiilan/Gjnilane	19,215	4.7	15,941	5.1
5 Municipality of Ferizaj/Ureševac	17,900	4.3	15,279	4.9
6 Municipality of Podujeva/Podujevo	16,393	4	15,274	4.9
7 Municipality of Prizren/Prizren	20,660	5	14,002	4.5

In terms of investments per capita, the municipality of Skenderaj/Srbica was the largest beneficiary with €822.5 per capita which is considerably higher than second-ranked Municipality of Shtime/Štimlje, which received €385.3 per capita, and the third-ranked municipality of Hani Elezit/Elez Han with €363.8 per capita.

Table 7: The largest beneficiaries of investments in municipal competencies for 2011 - 2017 (per capita)²

Municipality	Expenditure (€000)	Population	Expenditure per capita
1 Municipality of Skenderaj/Srbica	43,353	52,711	822.5
2 Municipality of Shtime/ Štimlje	10,735	27,864	385.3
3 Municipality of Hani i Elezit/ Elez Han	3,641	10,009	363.8
4 Municipality of Junik/Junik	2,213	6,482	341.4
5 Municipality of Istog/Istok	11,467	40,271	284.7
6 Municipality of Kaçanik/Kaçanik	9,330	34,312	271.9
7 Municipality of Klllokot/Klokot	668	2,741	243.6

For 2011 - 2017, 13 municipalities (analyzed as a sample) have received additional CI in the significant values in proportion to their budget for CI, varying between 7.6% in the municipality of Prishtinë/Priština to 183% in the municipality of Skenderaj/Srbica. On average, these municipalities received 26.47% of their budgets for CI.

² Population numbers per Kosovo Agency for Statistics 2017 Estimation. Per capita grants for northern municipalities excluded from calculation due to special financing conditions through northern customs point revenue model.

Table 8: Capital investments by line ministries in municipal competencies as % of the municipal total and CI budget for the period 2011 - 2017

Municipality In € (000)		Total municipal budget	Municipal budget for CI	Additional CI from line ministries	Additional CI as % of the municipal total budget	Additional CI as % of the municipal budget for CI
		In € (000)	In € (000)	In %	In %	
1	Skenderaj/Srbica	79,792	23,674	43,352	54.3	183.1
2	Prishtinë/Priština	553,864	287,171	21,727	3.9	7.6
3	Pejë/Peč	148,720	42,252	20,864	14.0	49.4
4	Gjilan/Gnjilane	151,675	31,635	15,941	10.5	50.4
5	Ferizaj/Uroševac	172,348	62,178	15,279	8.9	24.6
6	Podujevë/Podujevo	126,764	41,725	15,274	12.0	36.6
7	Prizren/Prizren	240,267	137,597	14,002	5.8	10.2
8	Shtime/Stimlje	38,750	9,892	10,735	27.7	108.5
9	Hani i Elezit/ Elez Han	14,714	4,055	3,641	24.7	89.8
10	Junik/Junik	10,279	2,414	2,213	21.5	91.7
11	Istog/Istok	61,085	16,930	11,467	18.8	67.7
12	Kaçanik/Kaçanik	45,814	10,558	2,892	6.3	27.4
13	Killokot/Klokot	8,066	2,552	667	8.3	26.2

As it can be seen in the tables above and in the detailed analysis attached as the annex, over the period of 2011 - 2017 some municipalities have received more investments than others, even when adjusting based on the size, population, level of economic development and other characteristics of the municipality.

2.3. Line Ministry decision making processes on capital investments in municipal competencies

In principle, the law on Public Financial Management and Accountability (LPFMA), Law on Local Self-governance (LLSG) and the Law on Local Self-Government Finance (LLSGF), as well as sector-specific legislature delineate competencies and responsibilities between the ministries and municipalities albeit not always in a clear way.³

Each year a considerable number of line ministries invest in capital projects in municipalities in the field of municipal competencies. Despite this, there are no formal laws or government instructions on capital investments in the municipal competencies. Thus, from the legal perspective, it is not quite clear if investments in municipal competencies are fully compliant.

However, year after year line ministries implemented projects in the field of municipal competencies and their value of such investments, is significant. The sample of 13 municipalities analyzed additional investments received from line ministries in the value of around €178 mil. This constituted 10.78% of their total budgets or on average 26.47% of their budgets for capital investments over the same period.

³ Specific legislation in education, health, environment, culture, public infrastructure, etc.

Capital investments for municipal competencies are planned by line ministries as part of their annual budget preparation process. Thus, capital investments for a given fiscal year are planned in the previous fiscal year in line with the requirements of the law on PFMA.

The planning process starts at the beginning of the year with the Economic Reform Program (ERP) by the central level, which feeds into the preparation of the Medium-Term Expenditure Framework (MTEF).⁴ These documents, including sector-specific legislation, annual budget laws and the Law on PFMA were used by line ministries as the main criteria and reference for deciding on investments in municipal competencies. Besides these generic documents, there are no formal regulations or procedures that establish criteria and processes for the selection of capital projects that fall under the municipal financial responsibility.

Out of 12 ministries that had conducted investments in municipal competencies, we were able to confirm that only MLGA had specific criteria for the decision-making process for such CI.

Three other ministries where we conducted interviews, lacked formal processes and criteria regarding these investments.⁵ However, in practice, these ministries followed informal procedures related to receiving municipal requests for financial support, project evaluation, prioritization and selection procedures as well as project procurement and monitoring mechanisms. The table below shows the major steps of the decision-making process in a sequential order.

Table 8: Decision-making process in line ministries for investments in municipal competencies

1.	A municipality submits a request for support either at the department responsible for a project within the ministry or the Cabinet of the Minister. If the request is submitted at the Cabinet of the Minister, the Minister forwards the request to the relevant department.
2.	The respective department evaluates whether the project is necessary, reasonable and achievable.
3.	Requests that are deemed to be appropriate are forwarded to the Cabinet of the Minister.
4.	The Cabinet of the Minister compiles the project list which is screened as part of the regular budget preparation process.
5.	The Cabinet of the Minister, Budget and Finance Director and other departmental directors decide on the projects to be sponsored for the following year according to the Ministry and overall Government of Kosovo strategy. A further consideration is given to the total available investment budget.
6.	If a project requested by municipalities is approved, an agreement, “memorandum of understanding” is signed between the municipality and the ministry regarding the implementation of the project.
7.	Procurement procedures and contract management procedures are mainly conducted by the municipality. ⁶
8.	The Ministry assigns an overseer for the project who monitors the beneficiary municipality’s progress in implementing a project.
9.	The works/goods acceptance process is done jointly by the municipality and the ministry.
10.	The final product is registered in the Ministry’s accounts as an asset and subsequently transferred to the municipality.

⁴ ERP and MTEF stipulate the main economic and investment strategies for the country of Kosovo and all central level organizations use the criteria in these documents to guide their decision making, concerning specific projects.

⁵ The Ministry of Infrastructure (MI), the Ministry of Health (MH) and the Ministry of Environment and Spatial Planning (MESP).

⁶ The official interviewed by Recura also clarified that in a few cases the MESP conducted the procurement and contract management procedures themselves due to the large size of the contract and the lack of capacities by the beneficiary municipalities to execute a large contract. This also applied to the Ministry of Infrastructure.

In addition to the above, MH conducted a more detailed analysis of the municipal needs for the requested projects and its evaluation team conducted field visits to assess municipal needs. While in the MIT for projects under €500,000 procurement procedures were run by municipalities.

This overall lack of formal regulation for cross-competency investment, as a result, leaves a legal gap in ensuring an even and equal approach to directing central level financial support for all municipalities in Kosovo.

The MH also follows similar procedures except for going through an additional, although informal, step of running a needs analysis on projects requested by municipalities.

3. CONCLUSIONS

From 2011 to 2017, a minimum of €311 million has been spent by line ministries for CI in the areas that fall within the responsibility of municipalities.⁷ The four Ministries interviewed explained that they invested in municipal competencies because municipalities lack the means to self-finance the projects.

While some form of an informal selection process for each project seems to have been followed within at least two ministries, there are no formal and official criteria and processes for the selection of these projects. Additionally, considering that the final decision on the investment falls under the responsibility of the Cabinet of the Minister, the lack of a formal framework opens the process to considerable bias risk.

The analysis of the recipients indicates that there has been a considerable skew in the projects financed from the central level that fall under municipal financial competencies. CI per capita of beneficiary municipalities also indicate a large discrepancy between the largest beneficiary (€822.5 per capita) and the second largest (€385.3 per capita).

These discrepancies might well be due to economic equalizing policies aimed at assisting under-developed regions of Kosovo. However, in conjunction with the lack of a national strategy and explicit criteria and processes for the selection of projects, this argument is hard to substantiate.

The lack of written procedures and a set of criteria for the selection of capital projects within the municipal competencies leaves substantial room for biased decision making and distribution of funding. Along with that, quantitative analysis of budgeting and expenditure data shows that some municipalities were overfunded compared to others.

To ensure a more equitable and effective distribution of capital spending across Kosovo municipalities, it is imperative that Kosovo develops a list of criteria and formal project review process for municipal project support.

⁷ These amounts include the amounts related only to projects that are readily identifiable as falling within the competency of municipalities. However, a more systematic analysis of the data of the Project Implementation Program of the Ministry of Finance will likely result in a higher amount on both expenditure and budgeting.

4. RECOMMENDATIONS

What has been done so far

The findings of this report had been previously discussed with the Director of Budget Department in the MF, as well as with financial officers from the MEST and MESP. As a result, some of the recommended measures in this report have already been addressed and/or are in the process of addressing.

The MF has included a provision in the 2019 annual budget law, stipulating that every Budget Organization (BO) of the central level funded projects at the local level under regular municipal funding shall apply clear, fair and transparent criteria. The MEST has already drafted an internal administrative instruction regulating the building of schools in Kosovo municipalities.

Next steps

1. MLGA jointly with other line ministries that spent money on municipal competences should consider conducting a thorough detailed analysis of the overall municipal needs for capital investments. It should collect and analyze information on Capital Investment Strategies from each municipality and make a list of the most needed projects including those legally required. Then focus should be to determine if the current level of Government Grants (GG) provides sufficient budget for their funding. Furthermore, the results of this analysis can be used as a basis to determine the size of the budget needed for municipal support, including the Performance Based Budget Scheme led by MLGA. It could also be used as an input for designing a consistent government policy regarding the investments in municipal competencies.
2. Going forward, following the inclusion of the requirement in the budget law for developing criteria's on investments in the municipal competencies, budget department of the MF should further support line ministries on developing such regulations and/or administrative instruction. It may do so by issuing a guiding document with general principles, minimum requirements and the process for developing regulations and/or administrative instruction. In addition, MF should closely monitor implementation of such requirement.
3. Existing examples from the MLGA and MEST can be used as a model by other ministries. However, general principles and requirements should be adjusted to the specific needs and requirements of each ministry. At the minimum it should include:
 - a. Priority areas, conditions and eligibility requirements for funding capital projects in municipal competencies;
 - b. An open public process for submitting municipal requests for capital investments thereby offering transparent and equal access to funding opportunities for all municipalities;
 - c. Eligibility requirements as well as specific and measurable criteria for evaluation and selection of municipal projects for financial support;
 - d. A rule-based, fair and transparent project evaluation procedure ensuring merit-based selection and funding of projects;
 - e. Clear process and responsibilities for running the procurement, management, and monitoring of the investments in municipal competencies.

4. In a longer term, when the LPFMA is open for review and amendment, a special provision should be added covering investments in municipal competencies. This provision should require all ministries to develop Administrative Instructions outlining the processes for requesting, selecting and executing CI projects that fall within the municipal financial responsibility. The legal provision should also include general requirements and criteria for CI by line ministries in municipal competencies as minimum requirement.

Annex I – Capital Investments from Ministries by Municipality

Capital investments from Ministries by Municipality 2011 - 2017																
	2011		2012		2013		2014		2015		2016		2017		TOTAL	
	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%
Municipality of Skenderaj/Srbica	6,941,124	17.01%	4,324,502	12.14%	5,517,782	12.70%	5,249,182	10.28%	9,001,160	20.08%	7,029,372	16.27%	5,289,865	10.09%	43,352,986	13.92%
Municipality of Prishtinë/Prishtina	2,355,997	5.77%	1,605,311	4.50%	2,868,850	6.60%	2,168,920	4.25%	205,110	0.46%	6,311,631	14.61%	6,211,517	11.85%	21,727,337	6.98%
Municipality of Pejë/Peć	1,349,165	3.31%	1,005,410	2.82%	2,770,346	6.38%	6,134,527	12.02%	2,386,501	5.32%	2,374,455	5.50%	4,844,292	9.24%	20,864,695	6.70%
Municipality of Gjiłan/Gjilane	1,802,276	4.42%	2,141,982	6.01%	2,413,106	5.55%	1,638,763	3.21%	1,702,142	3.80%	3,175,133	7.35%	3,068,447	5.85%	15,941,848	5.12%
Municipality of Ferizaj/Uroševac	693,230	1.70%	1,299,316	3.65%	1,253,513	2.89%	4,068,919	7.97%	2,415,839	5.39%	3,451,846	7.99%	2,096,451	4.00%	15,279,112	4.91%
Municipality of Podujevë/Podujevo	2,595,699	6.36%	2,841,359	7.97%	3,258,220	7.50%	2,421,300	4.74%	1,618,118	3.61%	1,641,736	3.80%	897,674	1.71%	15,274,106	4.91%
Municipality of Prizren/Prizren	3,181,024	7.80%	1,922,150	5.39%	1,300,186	2.99%	1,218,158	2.39%	2,741,754	6.12%	1,639,213	3.79%	2,000,143	3.82%	14,002,628	4.50%
Municipality of Suharekë/Suva Reka	2,277,948	5.58%	3,151,725	8.84%	2,528,960	5.82%	1,176,856	2.31%	928,467	2.07%	919,574	2.13%	1,054,570	2.01%	12,038,102	3.87%
Mitrovicë e jugut/Južna Mitrovica	1,380,111	3.38%	610,014	1.71%	1,380,466	3.18%	1,969,177	3.86%	1,167,818	2.60%	2,127,088	4.92%	2,866,396	5.47%	11,501,069	3.69%
Municipality of Istog/Istok	1,456,991	3.57%	1,451,706	4.07%	1,984,601	4.57%	2,612,058	5.12%	1,248,525	2.78%	1,561,467	3.61%	1,151,652	2.20%	11,467,000	3.68%
Municipality of Shtime/Stimlje	1,480,289	3.63%	1,289,310	3.62%	1,484,942	3.42%	3,598,110	7.05%	1,522,571	3.40%	395,391	0.92%	964,722	1.84%	10,735,335	3.45%
Municipality of Deçan/Deçane	1,245,818	3.05%	1,116,156	3.13%	1,497,321	3.45%	2,886,219	5.65%	1,531,637	3.42%	332,971	0.77%	1,139,446	2.17%	9,749,567	3.13%
Municipality of Kaçanik/Kaçanik	897,648	2.20%	366,812	1.03%	1,244,991	2.87%	2,215,162	4.34%	1,175,666	2.62%	1,101,683	2.55%	2,327,580	4.44%	9,329,543	3.00%
Unspecified municipalities*	1,075,244	2.64%	1,382,933	3.88%	1,390,939	3.20%	1,683,048	3.30%	993,885	2.22%	615,877	1.43%	1,393,548	2.66%	8,535,474	2.74%
Municipality of Klinë/Klina	638,633	1.57%	1,424,652	4.00%	2,138,538	4.92%	1,091,536	2.14%	939,876	2.10%	490,065	1.13%	1,256,220	2.40%	7,979,519	2.56%
Municipality of Lipjan/Lipjan	777,360	1.91%	689,905	1.94%	1,272,293	2.93%	1,535,290	3.01%	247,034	0.55%	761,935	1.76%	2,063,509	3.94%	7,347,327	2.36%
Municipality of Gjakovë/Đakovica	1,298,856	3.18%	1,231,783	3.46%	529,419	1.22%	559,278	1.10%	856,607	1.91%	1,326,995	3.07%	1,224,769	2.34%	7,027,707	2.26%
Municipality of Glogoc/Glogovac	987,212	2.42%	465,392	1.31%	706,029	1.63%	1,251,720	2.45%	766,105	1.71%	373,270	0.86%	1,934,959	3.69%	6,484,687	2.08%
Municipality of Severna Mitrovica/Mitrovicë e verit		0.00%		0.00%		0.00%		0.00%	5,259,488	11.73%	911,485	2.11%	163,621	0.31%	6,334,594	2.03%
Municipality of Rahovec/Orahovac	1,112,438	2.73%	1,072,775	3.01%	1,232,454	2.84%	651,395	1.28%	506,279	1.13%	49,643	0.11%	1,524,804	2.91%	6,149,789	1.98%
Municipality of Viti/Vitina	591,211	1.45%	893,458	2.51%	850,447	1.96%	747,481	1.46%	358,513	0.80%	904,570	2.09%	1,345,994	2.57%	5,691,674	1.83%
Municipality of Kamenicë/Kamenica	548,402	1.34%	594,306	1.67%	809,793	1.86%	808,317	1.58%	1,052,739	2.35%	932,050	2.16%	835,812	1.59%	5,581,418	1.79%
Municipality of Vushtri/Vučitrn	1,373,661	3.37%	834,868	2.34%	953,393	2.19%	314,407	0.62%	9,791	0.02%	543,754	1.26%	1,523,054	2.91%	5,552,927	1.78%

Scope of Work		Capital Investments		Conclusions		Recommendations		Annex								
Municipality of Dragash/ Dragaş	381,054	0.93%	327,728	0.92%	626,576	1.44%	1,136,845	2.23%	277,044	0.62%	505,283	1.17%	651,938	1.24%	3,906,469	1.25%
Municipality of Zvečan/ Zvečan	214,686	0.53%		0.00%	477,613	1.10%	691,368	1.35%	1,296,840	2.89%	835,653	1.93%	170,102	0.32%	3,686,262	1.18%
Municipality of Hani i Elezi/Elez Han	282,668	0.69%	935,662	2.63%	239,539	0.55%	998,853	1.96%	70,000	0.16%	168,462	0.39%	945,927	1.80%	3,641,110	1.17%
Municipality of Mali- shevë/Mališevo	1,246,421	3.05%	733,821	2.06%	579,982	1.33%	249,929	0.49%		0.00%	33,045	0.08%	134,810	0.26%	2,978,007	0.96%
Municipality of Zubin Potok/Zubin Potok		0.00%		0.00%		0.00%		0.00%	2,194,026	4.89%	416,326	0.96%	181,500	0.35%	2,791,852	0.90%
Municipality of Fushë Kosovë/Kosovo Polje	819,318	2.01%	540,549	1.52%	533,219	1.23%	258,525	0.51%		0.00%	224,348	0.52%	289,229	0.55%	2,665,189	0.86%
Municipality of Obiliq/ Obilić	296,248	0.73%	77,713	0.22%	133,360	0.31%	428,121	0.84%	576,932	1.29%	332,192	0.77%	755,619	1.44%	2,600,185	0.84%
Municipality of Leposav- iç/Leposaviq		0.00%		0.00%		0.00%		0.00%	1,087,333	2.43%	314,064	0.73%	835,590	1.59%	2,236,987	0.72%
Municipality of Junik/ Junik	217,962	0.53%	164,171	0.46%	387,437	0.89%	766,627	1.50%	248,484	0.55%	88,110	0.20%	340,283	0.65%	2,213,073	0.71%
Municipality of Graçani- ca/Gračaniçe	538,393	1.32%	143,000	0.40%	19,004	0.04%		0.00%	198,153	0.44%	854,267	1.98%	199,049	0.38%	1,951,866	0.63%
Municipality of No- vobërdë/Novo Brdo	19,990	0.05%	209,474	0.59%	333,530	0.77%	74,000	0.14%	40,000	0.09%	157,651	0.36%	299,871	0.57%	1,134,516	0.36%
Municipality of Partesh/ Parteş	527,894	1.29%	300,000	0.84%	72,940	0.17%		0.00%	36,429	0.08%	92,576	0.21%	90,279	0.17%	1,120,118	0.36%
Municipality of Shtime/ Shtimje	198,748	0.49%	164,594	0.46%	179,233	0.41%	267,627	0.52%	68,156	0.15%	35,513	0.08%	87,569	0.17%	1,001,440	0.32%
Municipality of Ranilug/ Ranilug		0.00%	161,019	0.45%	298,336	0.69%		0.00%	18,739	0.04%	102,169	0.24%	97,764	0.19%	678,026	0.22%
Municipality of Kllokot/ Kllokot		0.00%	132,816	0.37%	54,730	0.13%	167,288	0.33%	84,446	0.19%	69,741	0.16%	158,772	0.30%	667,793	0.21%
Municipality of Mamushë/Mamuša		0.00%	30,000	0.08%	123,091	0.28%		0.00%		0.00%		0.00%		0.00%	153,091	0.05%
Total	40,803,717	100.00%	35,636,371	100.00%	43,445,179	100.00%	51,039,005	100.00%	44,832,206	100.00%	43,200,604	100.00%	52,417,346	100.00%	311,374,427	100.00%
*Unspecified municipalities refer to investments realized in municipal competencies, for which it has been difficult to define which municipality the investment was done. This is because their description in the financial statements/budget is very generalized.																

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Annex II – Capital Investments by Ministries per Municipality per Capita

Capital Investment by Ministries per Municipality per Capital									
Municipality	2011	2012	2013	2014	2015	2016	2017	Total amount	Population 2017
Municipality of Skenderaj/Srbica	131.7	82.0	104.7	99.6	170.8	133.4	100.4	822.5	52,711
Municipality of Parteš/Partesh	305.5	173.6	42.2	-	21.1	53.6	52.2	648.2	1,728
Municipality of Severna Mitrovica/Mitrovicë e veriut	-	-	-	-	430.9	74.7	13.4	519.0	12,205
Municipality of Zvečan/Zveçan	29.1	-	64.7	93.7	175.8	113.3	23.1	499.7	7,377
Municipality of Shtime/Štimlje	53.1	46.3	53.3	129.1	54.6	14.2	34.6	385.3	27,864
Municipality of Hani i Elezit/Elez Han	28.2	93.5	23.9	99.8	7.0	16.8	94.5	363.8	10,009
Municipality of Junik/Junik	33.6	25.3	59.8	118.3	38.3	13.6	52.5	341.4	6,482
Municipality of Isog/Istok	36.2	36.0	49.3	64.9	31.0	38.8	28.6	284.7	40,271
Municipality of Kaçanik/Kaçanik	26.2	10.7	36.3	64.6	34.3	32.1	67.8	271.9	34,312
Municipality of Klokot/Klokot	-	48.5	20.0	61.0	30.8	25.4	57.9	243.6	2,741
Municipality of Deçan/Deçane	29.8	26.7	35.8	68.9	36.6	8.0	27.2	232.8	41,876
Municipality of Pejë/Peç	13.5	10.1	27.8	61.5	23.9	23.8	48.6	209.3	99,685
Municipality of Klinë/Klina	15.9	35.4	53.2	27.1	23.4	12.2	31.2	198.4	40,210
Municipality of Gjiilan/Gnjilane	22.3	26.5	29.9	20.3	21.1	39.3	38.0	197.5	80,727
Municipality of Suharekë/Suva Reka	37.2	51.5	41.3	19.2	15.2	15.0	17.2	196.8	61,181
Municipality of Podujevë/Podujevo	30.8	33.7	38.7	28.7	19.2	19.5	10.7	181.4	84,223
Municipality of Kamenicë/Kamenica	17.7	19.2	26.1	26.1	33.9	30.0	26.9	179.9	31,023
Municipality of Ranilug/Ranillug	-	42.3	78.4	-	4.9	26.8	25.7	178.1	3,806
Mitrovicë e Jugut/Južna Mitrovica	19.9	8.8	19.9	28.4	16.8	30.7	41.3	165.8	69,365
Municipality of Leposaviq/Leposaviq	-	-	-	-	80.0	23.1	61.5	164.5	13,595
Municipality of Graçanica/Graçanicë	44.8	11.9	1.6	-	16.5	71.2	16.6	162.6	12,006
Municipality of Novo Brdo/Novobërdë	2.8	29.6	47.1	10.5	5.6	22.3	42.4	160.2	7,080
Municipality of Ferizaj/Uroševac	6.8	12.7	12.2	39.7	23.6	33.7	20.4	149.0	102,553
Municipality of Štrpce/Shtërpçë	29.3	24.2	26.4	39.4	10.0	5.2	12.9	147.4	6,793
Municipality of Obiliq/Obilić	15.4	4.0	6.9	22.2	30.0	17.2	39.2	135.0	19,262
Municipality of Lipjan/Lipljan	13.4	11.9	22.0	26.6	4.3	13.2	35.7	127.1	57,815
Municipality of Viti/Vitina	12.4	18.7	17.8	15.7	7.5	18.9	28.2	119.2	47,758
Municipality of Dragash/Dragaš	11.1	9.5	18.2	33.0	8.1	14.7	18.9	113.5	34,411
Municipality of Glogoc/Glogovac	16.1	7.6	11.5	20.4	12.5	6.1	31.6	105.8	61,318
Municipality of Prishtinë/Priština	11.2	7.6	13.6	10.3	1.0	30.0	29.5	103.3	210,282
Municipality of Rahovec/Orahovac	18.5	17.9	20.5	10.9	8.4	0.8	25.4	102.5	60,004
Municipality of Vushtrri/Vučitrn	20.9	12.7	14.5	4.8	0.1	8.3	23.2	84.4	65,761
Municipality of Prizren/Prizren	16.6	10.0	6.8	6.4	14.3	8.6	10.5	73.2	191,268
Municipality of Gjakovë/Đakovica	13.5	12.8	5.5	5.8	8.9	13.8	12.7	73.1	96,127
Municipality of Fushë Kosovë/Kosovo Polje	21.3	14.0	13.9	6.7	-	5.8	7.5	69.3	38,475
Municipality of Malishevë/Mališevo	21.1	12.4	9.8	4.2	-	0.6	2.3	50.4	59,065
Municipality of Mamushë/Mamuša	-	5.0	20.7	-	-	-	-	25.7	5,949

Annex III – Ministry Capital Expenditure in Municipal Competency Areas

Ministry Capital Expenditures in Municipal Competences Areas																
*in EUR Thousands	2011		2012		2013		2014		2015		2016		2017		Total	
	€	%	€	%	€	%	€	%	€	%	€	%	€	%	€	%
MINISTRY																
Ministry of Infrastructure and Transportation	13,564	33.24%	11,728	32.91%	19,720	45.39%	30,255	59.28%	23,358	52.10%	21,491	49.75%	28,316	54.02%	148,434	47.67%
Ministry of Education, Science and Technology	15,152	37.13%	13,615	38.21%	13,480	31.03%	12,531	24.55%	5,217	11.64%	5,178	11.99%	4,917	9.38%	70,090	22.51%
Ministry of Culture, Youth and Sport	3,386	8.30%	3,824	10.73%	2,659	6.12%	2,907	5.70%	4,449	9.92%	3,297	7.63%	7,675	14.64%	28,198	9.06%
Ministry of Local Government Administration	5,044	12.36%	3,407	9.56%	2,662	6.13%	641	1.26%	2,292	5.11%	2,922	6.76%	2,953	5.63%	19,922	6.40%
Ministry of Environment and Spatial Planning	2,251	5.52%	1,418	3.98%	1,492	3.43%	2,164	4.24%	3,105	6.93%	2,510	5.81%	4,645	8.86%	17,586	5.65%
Ministry of Economic Development	1,039	2.55%	1,006	2.82%	2,192	5.05%	1,466	2.87%	851	1.90%	5,247	12.15%	194	0.37%	11,996	3.85%
Ministry of Public Administration	-	0.00%	-	0.00%	-	0.00%	-	0.00%	913	2.04%	1,452	3.36%	2,584	4.93%	4,950	1.59%
Ministry of Health	368	0.90%	257	0.72%	634	1.46%	502	0.98%	2,022	4.51%	487	1.13%	429	0.82%	4,698	1.51%
Ministry for Community and Return	-	0.00%	-	0.00%	-	0.00%	-	0.00%	2,422	5.40%	199	0.46%	-	0.00%	2,621	0.84%
"Ministry of Labour and Social Welfare"	-	0.00%	381	1.07%	427	0.98%	573	1.12%	201	0.45%	245	0.57%	421	0.80%	2,249	0.72%
Ministry of Agriculture, Forestry and Rural Development	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	171	0.40%	282	0.54%	453	0.15%
Ministry of Finance	-	0.00%	-	0.00%	179	0.41%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	179	0.06%
Total	40,804	100.00%	35,636	100.00%	43,445	100.00%	51,039	100.00%	44,832	100.00%	43,201	100.00%	52,417	100.00%	311,374	100.00%

Annex IV – Line ministries Capital Expenditure in Municipal Competencies as a % of their budget for Capital Investments

Ministry	2011			2012			2013			2014		
	Budget for CI	Municipal budget for CI	%	Budget for CI	Municipal budget for CI	%	Budget for CI	Municipal budget for CI	%	Budget for CI	Municipal budget for CI	%
Ministry of Infrastructure and Transportation	275,533,563	13,564,439	4.92	270,150,002	11,728,250	4.34	280,247,511	19,720,055	7.04	189,405,835	30,255,284	15.97
Ministry of Education, Science and Technology	27,638,075	15,152,002	54.82	32,266,908	13,614,958	42.19	27,570,184	13,479,571	48.89	26,975,999	12,531,208	46.45
Ministry of Culture, Youth and Sport	5,986,424	3,385,881	56.56	10,405,527	3,824,406	36.75	9,582,683	2,659,016	27.75	8,965,713	2,907,302	32.43
Ministry of Local Government Administration	6,316,909	5,043,578	79.84	4,732,177	3,407,169	72.00	4,356,930	2,662,487	61.11	3,467,000	640,714	18.48
Ministry of Environment and Spatial Planning	5,396,122	2,250,728	41.71	57,325,425	1,418,148	2.47	46,143,209	1,492,241	3.23	43,864,742	2,163,572	4.93
Ministry of Economic Development	14,750,255	1,039,409	7.05	10,665,130	1,005,718	9.43	10,666,749	2,191,904	20.55	10,169,364	1,466,156	14.42
Ministry of Public Administration	10,040,485		-	13,558,436		-	12,276,102		-	12,930,125		-
Ministry of Health	7,895,859	367,680	4.66	10,965,198	256,571	2.34	14,121,881	634,470	4.49	14,104,109	501,588	3.56
Ministry for Community and Return	5,999,515		-	6,000,000		-	6,000,000		-	5,630,000		-
Ministry of Labour and Social Welfare	2,608,160		-	3,035,000	381,152	12.56	2,390,000	426,930	17.86	2,500,000	573,181	22.93
Ministry of Agriculture, Forestry and Rural Development	2,439,205		-	1,695,947		-	1,887,190		-	1,820,000		-
Ministry of Finance	31,937,994		-	4,851,833		-	5,594,487	178,507	3.19	5,622,328		-
TOTAL	396,542,556	40,803,717	10.29	425,651,583	35,636,371	8.37	420,836,926	43,445,179	10.32	325,455,215	51,039,005	15.68

Ministry	2015			2016			2017			Total 2011 - 2017		
	Budget for CI	Municipal budget for CI	%	Budget for CI	Municipal budget for CI	%	Budget for CI	Municipal budget for CI	%	Budget for CI	Municipal budget for CI	%
Ministry of Infrastructure and Transportation	188,843,877	23,358,320	12.37	188,843,877	1,491,126	11.38	228,757,600	28,316,329	12.38	1,621,782,265	148,433,802	9.15
Ministry of Education, Science and Technology	17,688,404	5,217,390	29.50	17,688,404	5,178,002	29.27	12,061,977	4,916,737	40.76	161,889,951	70,089,867	43.29
Ministry of Culture, Youth and Sport	6,251,717	4,449,170	71.17	6,251,717	3,296,901	52.74	10,472,862	7,675,422	73.29	57,916,643	28,198,098	48.69
Ministry of Local Government Administration	3,020,864	2,292,159	75.88	3,020,864	2,922,408	96.74	3,327,535	2,953,365	88.76	28,242,279	19,921,879	70.54
Ministry of Environment and Spatial Planning	35,019,202	3,105,390	8.87	35,019,202	2,510,389	7.17	3,074,806	4,645,058	151.07	225,842,708	17,585,526	7.79
Ministry of Economic Development	10,748,534	851,098	7.92	10,748,534	5,247,475	48.82	11,433,064	194,114	1.70	79,181,630	11,995,873	15.15
Ministry of Public Administration	10,946,264	913,352	8.34	10,946,264	1,452,461	13.27	8,555,000	2,584,476	30.21	79,252,676	4,950,288	6.25
Ministry of Health	9,444,857	2,022,234	21.41	9,444,857	486,775	5.15	6,165,222	428,896	6.96	72,141,983	4,698,213	6.51
Ministry for Community and Return	6,592,625	2,422,110	36.74	6,592,625	198,884	3.02	3,160,000		-	39,974,765	2,620,994	6.56
Ministry of Labour and Social Welfare	1,771,580	200,986	11.34	1,771,580	245,214	13.84	770,715	421,228	54.65	14,847,035	2,248,691	15.15
Ministry of Agriculture, Forestry and Rural Development	723,240		-	723,240	170,968	23.64	2,227,943	281,721	12.64	11,516,765	452,689	3.93
Ministry of Finance	502,751		-	502,751		-	4,322,269		-	53,334,403	178,507	0.33
TOTAL	396,542,556	40,803,717	10.29	425,651,583	35,636,371	8.37	420,836,926	43,445,179	10.32	325,455,215	51,039,005	15.68

Annex V – Line ministries Capital Expenditure in Municipal Competencies as a % of municipal total budget and municipal budget for Capital Investments

Line Ministries capital investments in municipal competencies as % of total municipal budget			
Municipality	Total 2011 - 2017		
	Total Budget	CI from Ministries	%
Skenderaj/Srbica	79,792,041	43,352,986	54.33
Prishtinë/Priština	553,864,499	21,727,337	3.92
Pejë/Peć	148,720,629	20,864,695	14.03
Gjilan/Gjilane	151,675,335	15,941,848	10.51
Ferizaj/Uroševac	172,348,364	15,279,112	8.87
Podujevë/Podujevo	126,764,665	15,274,106	12.05
Prizren/Prizren	240,267,750	14,002,628	5.83
Shtime/Štimlje	38,750,822	10,735,335	27.70
Hani i Elezit/Elez Han	14,714,335	3,641,110	24.75
Junik/Junik	10,279,450	2,213,073	21.53
Istog/Istok	61,085,362	11,467,000	18.77
Kaçanik/Kaçanik	45,814,773	2,892,759	6.31
Klllokot/Klokot	8,066,277	667,793	8.28
TOTAL	1,652,144,302 €	178,059,782 €	10.78

Line Ministries capital investments in municipal competencies as % of total municipal budget for capital investments			
Municipality	Total 2011 - 2017		
	Total Budget	CI from Ministries	%
Skenderaj/Srbica	23,674,398	43,352,986	183.1
Prishtinë/Priština	287,171,123	21,727,337	7.6
Pejë/Peć	42,252,598	20,864,695	49.4
Gjilan/Gjilane	31,635,599	15,941,848	50.4
Ferizaj/Uroševac	62,178,936	15,279,112	24.6
Podujevë/Podujevo	41,725,499	15,274,106	36.6
Prizren/Prizren	137,597,346	14,002,628	10.2
Shtime/Štimlje	9,892,246	10,735,335	108.5
Hani i Elezit/Elez Han	4,055,379	3,641,110	89.8
Junik/Junik	2,414,484	2,213,073	91.7
Istog/Istok	16,930,461	11,467,000	67.7
Kaçanik/Kaçanik	10,558,543	2,892,759	27.4
Klllokot/Klokot	2,552,837	667,793	26.2
TOTAL	672,639,449 €	178,059,782 €	26.47

Annex VI – Capital Expenditure in Municipalities divided by funding sources

Investimet kapitale në komuna të ndara nga burimet e financimit për 2011 - 2017											
Municipalities	CI from municipalities in municipal competencies	CI in municipal competencies versus total Kosovo budget		CI in municipal competencies versus the CI in the general grant for municipalities		CI in municipal competencies versus performance grant of DEMOS		CI in municipal competencies versus EU funds			
		The total Kosovo budget	CI as % of the total Kosovo budget	The total CI in the general grant for the municipalities	CI as % of the CI in the general grant	The total amount of performance grant from DEMOS	CI in municipalities as % of DEMOS Performance grants	The total amount of capital investments by EU	CI as % of the EU funds in municipalities		
	000€	000€	%	000€	%	000€	%	000€	%		
Skenderaj/Srbica	43,353	10,932,373	0.4%	16,019	37%	-	-	161	-		-
Prishtinë/Prishtina	21,727	10,932,373	0.2%	57,232	263%	745	3.43%	270	1.2%		1.2%
Municipality of Pejë/Peć	20,865	10,932,373	0.2%	21,716	104%	729	3.49%	335	1.6%		1.6%
Gjilan/Gnjilane	15,942	10,932,373	0.1%	13,038	82%	-	-	266	1.7%		1.7%
Ferizaj/Uroševac	15,279	10,932,373	0.1%	32,728	214%	-	-	-	0.0%		0.0%
Podujevë/Podujevo	15,274	10,932,373	0.1%	31,705	208%	-	-	270	1.8%		1.8%
Prizren/Prizren	14,003	10,932,373	0.1%	69,638	497%	-	-	-	-		-
Suharekë/Suva Reka	12,038	10,932,373	0.1%	21,882	182%	-	-	138	1.1%		1.1%
Mitrovicë e jugut/Južna Mitrovica	11,501	10,932,373	0.1%	15,776	137%	-	-	-	-		-
Istog/Istok	11,467	10,932,373	0.1%	11,146	97%	-	-	-	-		-
Shtime/Štimlje	10,735	10,932,373	0.1%	7,295	68%	249	2.32%	258	2.4%		2.4%
Dečan/Dečane	9,750	10,932,373	0.1%	8,402	86%	-	-	-	-		-
Kaçanik/Kačanik	9,330	10,932,373	0.1%	5,531	59%	172	1.84%	-	-		-
Klinë/Klina	7,980	10,932,373	0.1%	9,661	121%	-	-	-	-		-
Lipjan/Lipljan	7,347	10,932,373	0.1%	16,393	223%	303	4.12%	213	2.9%		2.9%
Gjakovë/Dakovica	7,028	10,932,373	0.1%	21,068	300%	920	13.09%	27	0.4%		0.4%
Glogoc/Glogovac	6,485	10,932,373	0.1%	16,282	251%	-	-	-	0.0%		0.0%
Severna Mitrovica/Mitrovicë e veriut	6,335	10,932,373	0.1%	8,150	129%	-	-	497	7.8%		7.8%
Rahovec/Rahovac	6,150	10,932,373	0.1%	17,506	285%	248	4.04%	-	-		-
Viti/Vitina	5,692	10,932,373	0.1%	9,216	162%	198	3.48%	-	-		-
Kamenicë/Kamenica	5,581	10,932,373	0.1%	2,485	45%	80	1.43%	189	3.4%		3.4%
Vushtrri/Vučitrim	5,553	10,932,373	0.1%	18,219	328%	-	-	159	2.9%		2.9%

Scope of Work		Capital Investments		Conclusions		Recommendations		Annex	
Dragash/Dragaš	3,906	10,932,373	0.0%	11,904	305%	-	-	74	1.9%
Zvečan/Zvečan	3,686	10,932,373	0.0%	5,193	141%	-	-	555	15.1%
Hani i Elezit/Elez Han	3,641	10,932,373	0.0%	1,882	52%	139	3.83%	-	-
Malishevë/Mališevo	2,978	10,932,373	0.0%	19,803	665%	-	-	-	-
Zubin Potok/Zubin Potok	2,792	10,932,373	0.0%	3,719	133%	-	-	-	-
Fushë Kosovë/Kosovo Polje	2,665	10,932,373	0.0%	7,304	274%	-	-	-	-
Obiliq/Obilić	2,600	10,932,373	0.0%	4,402	169%	-	-	-	-
Leposavić/Leposaviq	2,237	10,932,373	0.0%	9,506	425%	-	-	1,091	48.8%
Junik/Junik	2,213	10,932,373	0.0%	1,332	60%	122	5.52%	610	27.6%
Gračanica/Gračanić	1,952	10,932,373	0.0%	11,786	604%	175	8.99%	233	11.9%
Novo Brdo/Novobërdë	1,135	10,932,373	0.0%	2,709	239%	168	14.77%	-	-
Partesh/Partesh	1,120	10,932,373	0.0%	1,004	90%	-	-	-	-
Štrpce/Shtërpçë	1,001	10,932,373	0.0%	7,150	714%	-	-	-	-
Ranilug/Ranilug	678	10,932,373	0.0%	1,553	229%	81	11.92%	-	-
Klokot/Klokot	668	10,932,373	0.0%	1,681	252%	70	10.45%	-	-
Mamushë/Mamuša	153	10,932,373	0.0%	2,173	1419%	-	-	183	119.8%
TOTAL	302,839	10,932,373	2.8%	524,185	63.4%	4,399	1.5%	5,528.27	1.8%

CAPITAL INVESTMENTS
BY LINE MINISTRIES
IN MUNICIPAL COMPETENCIES
FOR THE PERIOD 2011 - 2017



Schweizerische Eidgenossenschaft
Confédération suisse
Confederazione Svizzera
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HELVETAS
KOSOVO